



THE AFRICAN CAPACITY
BUILDING FOUNDATION

FONDATION POUR LE RENFORCEMENT
DES CAPACITES EN AFRIQUE

A specialized agency of the African Union

Une agence spécialisée de l'Union africaine

Request For Proposals

**Capacity Development Support Under the
Strengthening African Leadership for Climate Adaptation Programme
(SALCA)
for Entities Supporting Climate Adaptation in Agriculture**

**ACBF, Accra
May 2020**

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1.0 Introduction

The African Capacity Building Foundation (ACBF) is a pan-African capacity building institution that seeks to develop strategic capacity for economic transformation and sustainable development of Africa. Since its establishment in 1991, the Foundation has catalysed scalable change across the continent by investing in capacity building initiatives in the public and private sectors and civil society organizations. The ACBF has supported capacity building interventions in over forty-five (45) African countries including the generation and dissemination of strategic knowledge products.

ACBF supports high-potential African organizations to become even more effective and sustainable. ACBF does this by working with organizations to identify opportunities for investment in capacity building to achieve greater impact.

The longstanding experiences of ACBF in providing capacity development solutions to its partners and other stakeholders in Africa have enabled the African Capacity Building Foundation to focus its capacity development initiatives in various sectors including government, health/biomedical sciences, among others. As it expands its support to other areas, ACBF is implementing a new programme that focuses on strengthening the capacity of leading institutions in Africa, spearheading climate adaptation interventions to be effective in their work and providing them with the opportunity to play an active role in policy making process at national, regional and global stages.

2.0 Rationale for this Call for Proposals

The African Capacity Building Foundation is implementing a program that seeks to improve the performance of organizations working on climate adaptation for a sustainable climate adaptation ecosystem on the continent. The overall expected outcome of the program is to have a strong group of Africa-based and African-led organizations capable of shaping Africa's response to climate change through effective policy dialogue, advocacy, and use of a common voice for awareness-raising and policy influence.

This project was conceived based on the knowledge that there is a dynamic nexus between climate change, food insecurity, and poverty; and that climate change is already stalling progress towards food security in Africa, interacting with multiple other stresses and shocks, including inequality, conflict, and the COVID-19 pandemic. Indeed, climate change is associated with reduced average precipitation and other extreme climate events, and therefore constitutes a threat to food production, and food security. Given the huge role of the agricultural sector in the African economy, the millions of smallholder farmers whose livelihoods depend on it, and the growing challenges of hunger and food insecurity, agriculture needs serious and urgent attention, and the economic case for adaptation is particularly strong. Moreover, the already poor and vulnerable populations, most exposed to the impacts of climate change, have less capacity and access to resilience and adaptation support. Thus, without adaptation measures in agriculture sector, the impacts of climate change on poverty will be magnified. Adapting the agricultural sector to climate change bring benefits beyond higher crop

yields and increased farm incomes. Those benefits include greater resilience to pandemics, lower inequities, more opportunities for women and youth, and ecosystem services like cleaner water as landscapes are restored. Therefore, enhancing the capacity of target organizations to deliver better climate adaptation services to agriculture sector will spur future development through generating green jobs, and ensuring stability and food security for the vulnerable, which will have positive impacts on many other human development indicators in Africa.

The primary objective of the program, *Strengthening African Leadership for Climate Adaptation* (SALCA) is to enhance the organizational performance of proximate entities working on climate adaptation in Africa to help grow and strengthen the landscape of African organizations within the climate adaptation ecosystem. Through the provision of capacity support to Africa-based and African-led organizations, it is expected that the supported institutions will be able to create an enabling environment essential for sustainable growth and development. Specifically, the supported institutions will be able to:

- i. Contribute significantly to the implementation of an evidence-based climate adaptation agenda in Africa;
- ii. Shape Africa's response to climate change;
- iii. Strengthen and sustain African leadership in global forums on climate change; and
- iv. Demonstrate and measure progress in the implementation of Africa's climate adaptation agenda.

The programme will enhance the capacity of selected organisations to lead in climate adaptation in agriculture sector by improving their efficiency, effectiveness, relevance and sustainability, while improving their ability to develop an organizational culture of excellence, with the overall aim of improving the continent's ability to undertake the actions necessary to prepare for and adjust to current and future impacts of climate change.

The programme focuses on a data-driven and evidence-based approach in its implementation, as well as a high focus on gender responsiveness and social inclusion within the climate adaptation strategies of selected organisations. As part of its implementation, the programme will develop and implement customised performance improvement plans to address prioritised capacity challenges of target organizations that are working with poor and vulnerable African communities to develop sustainable and resilient climate adaptation strategies.

The Programme is implemented in three Phases over a period of five years, with Phase 1 focusing on scoping and mapping the existing African climate adaptation landscape; Phase 2 covering the delivery of customized organizational improvement plans to build leadership in climate adaptation; and Phase 3 taking on project evaluation, learning and consolidation. Activities implemented in each of the phases will contribute towards building the capacity of the target organizations to engage with and represent the voice of vulnerable and poor African communities impacted by the adverse effects

of climate change, more effectively, in both national and international climate decision-making processes.

3.0 Objectives and Scope of Call

The primary objective in this call for proposal is to solicit for applications from potential proximate institutions/organizations working on climate adaptation in agriculture sector in Africa for consideration for capacity development support in the second phase of the programme's implementation. For successful entities, the proposed support will be directed at strengthening organizational performance to help grow and strengthen the landscape of African organizations within the climate adaptation ecosystem. For the purposes of this Project, we define "proximate entities" as organizations, institutions and enterprises that are based in Africa and led by Africans. Successful entities will be subjected to Capacity Needs Assessment to inform the development of Customized Institutional Capacity Improvement Plan (CICIP).

This programme has been designed to support equitable leadership for climate adaptation in Africa, with focus on interventions that will address *underrepresentation of African organizations in global engagements; limitations that come with lack of a strong knowledge base to tackle the inequitable impacts of climate change in Africa; and leadership challenges and under-performance of organizations in the climate change ecosystem*, with deliberate intentions to redress gender inequalities.

Strengthened organizational performance will be achieved when the systems and processes of target organizations become more robust; target organizations use their resources more efficiently and more effectively to achieve expected results (outputs and outcomes); target organizations' resource base becomes more diversified; target organizations become more nimble and able to respond to the needs and demands of their stakeholders; and target organizations have built a strong culture that embraces a collaborative leadership style and is gender responsive, flexible and creative in providing timely solutions for supporting equitable leadership for climate adaptation in Africa.

The programme views climate change as a major issue affecting the poor and vulnerable populations in Africa and other developing areas. It will contribute towards the attainment of the Africa's Agenda 2063 aspirations and relevant Sustainable Development Goals, as well as African Green Stimulus Programme (AGSP) which aims to contribute towards the operationalization of the provisions of United Nations Framework Convention on Climate Change (UNFCCC) and its Paris Agreement regarding finance, technology transfer and capacity building for African countries. It also considers climate change as an equity issue, requiring building partnerships and effective engagement in both national and international decision-making processes, so that the voice of the poor and most vulnerable are represented.

4.0 Eligibility Criteria

This Call for Proposals will be open to African proximate entities¹ that are critically contributing to climate adaptation in agriculture at the community, national and regional levels as their core business or as part of other services provided to the agriculture sector. The entity can be a Government Agency/Department, Intergovernmental Organization, Research Institution, Training Institution, NGO, CSO and Private sector with national, regional or continental scope of operation.

5.0 Proposal Evaluation and Selection Criteria

The scope of the proposal to be submitted should highlight the institutions work as it relates to climate adaptation with a focus on agricultural development initiatives, as well as interventions working with the poor and vulnerable African communities to develop sustainable and resilient climate adaptation strategies.

The key elements that will be considered include:

- i. Alignment with national or regional climate adaptation priorities and strategies;
- ii. Recipients should be Africa-based or African led institutions;
- iii. Applicants must be legally constituted institutions that have been in existence for at least three years.

Since the focus is on evaluating the organisations that stand the best chance of benefiting from the Strengthening African Leadership programme in climate adaptation, all elements will be evaluated uniquely, including the potential of an organisations to receive the maximum benefit from the programme and translate this into better delivery of climate adaptation services. A proven record of implementation of agricultural development initiatives in relation to climate adaptation in the African will also be a key consideration. The evaluation of proposals will be based on the criteria set out in **Table 1**

Table 1: Assessment Criteria:

Criteria	Rating Percentage
Reach and Impacts of Adaptation Interventions	20%
Applicants' Offering and Track Record	20%
Leverage of other Funding Sources	15%
Focus on Gender Mainstreaming and Social Inclusion in Adaptation	25%
Expected Reach and Scalability Potential	20%
Total	100%

6.0 Submission Process and Requirements

¹ We define "proximate entities" as organizations, institutions and enterprises that are based in Africa and led by Africans

Proposals should be in English and prepared using the proposal application template/form. Submission documents must be in Microsoft Word or PDF format. All applications must be accompanied by a submission cover letter signed by the head of the submitting entity. Supporting documents, including the Cover Letter, may be submitted in French.

Submissions must be received no later than 5:00 pm GMT, **Friday, 17th June 2022**. No exceptions will be made on the deadline or document formats. Applicants are encouraged to submit a few days earlier than the deadline in case there are technical problems in the submission process. All completed application form including all relevant supporting documents should be sent via email to adaptation.capacity@acbf-pact.org with the Subject line: **SALCA Proposals 2022 – Name of Organisation**.

Short-listing and selection shall be done in accordance with the ACBF's policies, rules and procedures. The ACBF is under no obligation to shortlist any company, partnership or association that submits a proposal.

Please contact the Programme Coordinator at s.agbemenya@acbf-pact.org should you require any further clarifications on the application process.

7.0 Anticipated time Schedule

Table 2: Key Deadlines

Activity	Date
Deadline for Call proposal	17 th June 2022
Evaluation of Proposals	20 th – 30 th June 2022
Estimated end-date for Selection Process	30 th June 2022
Notification of successful applicants	10 th July 2022

Proposal Template

Please review the Call for Proposals prior to completing this Template. All questions in the Template should be answered and the word limits should be adhered to. Where relevant, include hyperlinks to additional supporting documentation and reference the relevant page numbers.

1.0 Organizational Data		
Name of Institution:		
Address (address of Head office):		
Country of incorporation/registration (<i>please attach certificate of registration</i>):		
Country (s) of interventions:		
Contact details of Head of Organisation	Name: Position Email,	
Details of Technical Lead ²		
Name:		
Position:	Email:	Telephone
2.0 Organisational Overview		
i. Overview of Institution (<i>This includes vision and mission and the leadership and establishment of organisation. Indicate if it is African led or African based and the geographical reach of interventions, national, region and/continental; Max 500 words</i>)		
ii. Scope of work (areas of focus in climate adaptation) and the extent to which the organization is contributing to climate adaptation in agriculture (<i>Max 500 words</i>)		
iii. Indicate the focus areas in the agricultural value chain of your institution's operation and climate adaptation. Please tick all the appropriate boxes		
- Inputs	<input type="checkbox"/>	
- Production	<input type="checkbox"/>	

² This is considered as the technical point person for this project from your organization, always available to respond to questions that may be raised and liaise with the ACBF programme team to provide more information where necessary.

- Processing
- Distribution
- Consumption
- Other

Provide details (if other)

3.0 Research and International Influence

i. Commitment to science-based methods - how has your organisation contributed to the scientific knowledge base or utilized science in your adaptation strategies (*Here give at least one example but not more than 3; Max 500 words*)

ii. How have you contributed to influencing adaptation policy at the local, national or international level. If not, what potential role could you play in influencing the policy dialogue at these different levels (*Max 500 words*)

4.0 Gender Mainstreaming and Social Inclusion

i. How does your activities mainstream Gender and/or social inclusion of marginalized groups (*Max 500 words*). Provide details of how your organization have engaged and consulted, in a gender-inclusive manner, with actors (*farmers, agro-processors, marketers, farmer organizations, women’s groups, civil society etc.*) in the agriculture value chain.

5.0 Potential to Benefit from Leadership Capacity Enhancement in Climate Adaptation

i. Highlight any past and current successes that relate to climate adaptation interventions your organisation has led (*highlight between 3 to 5 with hyperlinks where appropriate, Max 500 words*)

ii. Experience in collaborating with national, regional, or continental level in delivering adaptations strategies (*Max 500 words*)

iii. Highlight some current capacity ³ challenges that hinder the effectiveness of your organization's delivery of services (<i>Highlight 3 to 5; Max 500 words</i>)		
iv. How does your organisation sustain its activities? Provide details of funding mechanisms or partnerships that has contributed to your activities in the past 5 to 10 years. (<i>Max 250 words</i>)		
v. How does your organization envisage to benefit from SALCA capacity improvement support programme (<i>Max 500 words</i>)?		
Submitted by:		
Name: Designation:	Signature:	Date:

³ Within the scope of this programme, Organization's capacity comprises the internal policies, arrangements, procedures, and frameworks that allow an organization to operate and deliver on its mandate, and that enable the coming together of individual capacities to work together and achieve goals. It includes individual level capacity (the skills, experience, knowledge)